

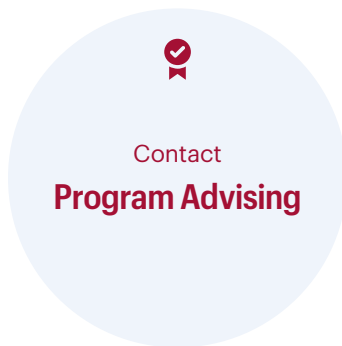


Certificate of Management Excellence

Designed for flexibility, the Certificate of Management Excellence (CME) allows you to expand your professional competencies by choosing from a carefully curated set of leadership, strategy, and elective programs.

To be considered for the CME, all applicants must contact the Program Advising team. Interested candidates must apply and be accepted to each of the three programs they select. Participants have 36 months from the date of their first qualifying program to complete their CME.

START



Email:
executive_education@hbs.edu

Phone:
800.427.5577
(outside the United States,
call 617.495.6555)

COMPLETE 3 PROGRAMS, ONE FROM EACH TOPIC, WITHIN 36 MONTHS



Leadership Programs

- Ascending the Peak: Finding the Leader Within—Virtual
- Authentic Leader Development
- High Potentials Leadership Program
- Leadership for Senior Executives
- Leading and Building a Culture of Innovation
- Leading Change and Organizational Renewal (HBS Executive Education only)
- Leading Global Businesses
- Managing Turbulence*

Strategy Programs

- Aligning Strategy and Sales
- Designing and Executing Corporate Revitalization
- Driving Corporate Performance
- Mastering Strategy Essentials—Virtual
- Managing Turbulence*
- Strategy: Building and Sustaining Competitive Advantage
- Transforming Customer Experiences

Elective Programs

- Changing the Game: Negotiation and Competitive Decision-Making
- Disruptive Innovation
- Driving Strategic Decisions—Virtual
- Finance for Senior Executives
- Managing Innovation
- Risk Management for Corporate Leaders—Virtual
- Strategic Negotiations

*Managing Turbulence fulfills both the Strategy and Leadership requirements of the CME.

CALENDAR: CME PROGRAM AVAILABILITY

✓ Participants have 36 months from the date of their first qualifying program to complete their CME.

Leadership

(Choose one)

**Strategy**

(Choose one)

**Elective**

(Choose one)

Month	Leadership	Strategy	Elective
JAN			Managing Innovation Driving Strategic Decisions—Virtual
FEB		Mastering Strategy Essentials—Virtual	
MAR	Leadership for Senior Executives Leading Change and Organizational Renewal		Changing the Game: Negotiation and Competitive Decision-Making
APR	Ascending the Peak: Finding the Leader Within—Virtual	Transforming Customer Experiences	
MAY	Authentic Leader Development High Potentials Leadership Program Leading Global Businesses Leadership for Senior Executives	Strategy: Building and Sustaining Competitive Advantage	Strategic Negotiations
JUN			Disruptive Innovation
JUL		Aligning Strategy and Sales Driving Corporate Performance	Changing the Game: Negotiation and Competitive Decision-Making
AUG			
SEP	Managing Turbulence*	Managing Turbulence*	Finance for Senior Executives
OCT	High Potentials Leadership Program		Changing the Game: Negotiation and Competitive Decision-Making
NOV		Designing and Executing Corporate Revitalization	
DEC	Authentic Leader Development Leading and Building a Culture of Innovation	Strategy: Building and Sustaining Competitive Advantage	Risk Management for Corporate Leaders—Virtual

Please note: dates and programs subject to change. *Managing Turbulence qualifies for both the Leadership and Strategy components.



**Harvard
Business
School**
Executive
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For a Personalized Consultation

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